

Section 1 - About your use of Essex Library Services If organisation, please name Q1b. If you are responding on behalf of an organisation, please select what organisation type: O Town or parish council O District or borough council Other public body O Community group O Registered charity Other, please specify Q2. Which district(s), borough(s) or city does your organisation cover? Please select all that apply Basildon Braintree Brentwood Castle Point ☐ Chelmsford ☐ Colchester ☐ Epping Forest ☐ Harlow ☐ Maldon Rochford ☐ Tendring Uttlesford ☐ We support people outside the boundary of Essex County Council We support people who live in Southend ☐ We support people who live in Thurrock We support people who live in Suffolk We support people who live in Hertfordshire We support people who live in Redbridge Q3. Has your organisations visited an Essex Library within the last 12 months? O Yes O No Q4. Has your organisations used a Essex Library Card, eg. to borrow a book or access wi-fi, in the last 12 months? O Yes O No

There are no question 5 and 6 for the survey relating to organisations

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Section 2 - Strategy Proposals

## Section 2 - Strategy Proposals

We are asking for your views on our draft strategy for Essex Library Services over the next five years, from 2019 to 2024.

The <u>draft strategy</u> sets out our approach to provide a service that is modern, focused and fit for the way we live now and in future, recognising changes in the way people use library services and the financial constraints Essex County Council faces.

Demand for library services in Essex has fallen in the last five years, in line with national trends. Society has changed: libraries are not used by most Essex residents:

- fewer than one in five are active library users
- Loans of books and other materials are down 43%, and library computer use is down by 22%
- Technology has transformed how people get information, books and entertainment

The financial outlook for all local government is challenging and as a public body it is important we spend taxpayers' money wisely. Demand for some services is increasing and becoming more complex. Government funding is reducing. By 2021 the county council will need to identify £186 million a year of savings or income generation. Essex County Council has 74 libraries, the second-highest number of libraries in the UK and spends 28% more per resident on libraries than the average among English county authorities.

#### **Our Vision and Ambition**

In March 2018 we asked Essex residents what they liked about the service and what they needed from it. The purpose of this was to inform this draft strategy and our ambitions.

Our vision is for a 21st century library service that is inclusive and vibrant, and enables all users to learn, engage and remain connected to their communities.

Over the life of this strategy we have set five key ambitions

- Have books and reading at the heart of our library service offer
- Have a class-leading eLibrary and embrace digital technology
- Have a smaller number of libraries more effectively focused on meeting the needs of communities
- Work in partnership with our communities to run and improve library services
- Offer a consistently good customer experience.

# Q7. To what extent do you agree or disagree that our five ambitions (above) are the right place on which to focus our limited resources?

- O Strongly Agree
- O Agree
- O Neither agree nor disagree

O Disagree	
∪ Disagree     −	
O Strongly Disagree	
O Don't feel able to s	ay

Space is available at the end of the survey for you to make comments or suggestions on any question.

## Ways to access library services

We propose that Essex library services be delivered, according to need for them, through a range of physical and online services:

- Enhanced eLibrary services to make it easier for customers to access library materials anywhere, anytime from their own devices
- A network of libraries across the county, run by Essex County Council alone or in partnership with other groups or organisations
- Outreach to bring some library services and activities out to communities according to need, such as running a children's story time in a village hall
- Mobile libraries, which currently serve 217 stops around the county but could see more stops added depending on need
- Home Library Service, where volunteers bring books and other loan items to people in their own homes.
- Friends and family membership, where friends or family members can collect and return books and other items for you

#### A needs-based approach

With falling demand and limited resources, Essex County Council cannot continue to support the 74 libraries it currently runs. In future we propose to provide library services around the county based on evidence of need for them.

We propose using five criteria to assess need for each current library.

Each library will be scored, with higher weighting given to location, usage and population.

#### The five criteria are listed below, with the weighting for each in brackets:

**Location:** Proximity to other libraries. Libraries clustered within a two mile walk of each other will be ranked at lower need (30%).

**Usage:** the number of active users (members who have used their library card in the last year) the library has (25%)

**Population:** The number of libraries per head of population in each district. Based on current figures, not projected growth. Districts with more people per library ranked higher for need (25%)

**Deprivation:** The deprivation level of the lower-layer super output area (LSOA) the library's postcode is in, as identified in the Index of Multiple Deprivation (IMD) (15%)

**Social isolation:** Prevalence in the district of new parents (measured by fertility rates) and % of residents over 65 as indicators of higher risk of social isolation) (5%).

#### More information about these can be found in the strategy

Q8.	То	what	extent	do you	agree	with t	he evalua	ition o	riteria	we p	ropose	to use t	to a	assess
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O Disagree						
O Strongly Disagree						
O Don't feel able to sa						
Q9. Are there any	y other crite	eria you thir	nk we shou	ld use to asses	s need?	

#### According to those identified needs, we propose placing libraries into tiers.

**Tier 1:** main or 'hub' libraries, in Chelmsford and at least one in each district or borough, managed by ECC as part of our statutory provision of a comprehensive network. These will normally be in a main town or other population and employment centre with good transport links and other facilities.

Fifteen libraries are proposed for tier 1. These are Basildon, Billericay, Braintree, Brentwood, Canvey Island, Chelmsford, Clacton, Colchester, Harlow, Loughton, Maldon, Rayleigh, Saffron Walden, Wickford, Witham.

**Tier 2:** Library services in areas where there is a need for them, managed by ECC as part of our statutory provision of a comprehensive network and delivered in partnership with the community or other partner.

Fifteen libraries are proposed for tier 2. These are Burnham, Chipping Ongar, Epping, Great Baddow, Great Dunmow, Greenstead, Halstead, Harwich, Laindon, North Melbourne, Old Harlow, Pitsea, Rochford, South Woodham Ferrers, Waltham Abbey.

**Tier 3:** Locations where no library service is needed in order to have a comprehensive and efficient network, but where ECC wishes to support the provision of library services run by a community or partner organisation with ECC support.

If no suitable offer for a location is received and accepted within six months of Cabinet approval of the strategy, we intend to re-consult on the future of that library. This six-month period may be extended to up to 12 months if proposals have been received but not agreed - or if we believe that deliverable proposals are likely to be forthcoming during that period.

Nineteen libraries are proposed for tier 3. These are Brightlingsea, Coggeshall, Earls Colne, Frinton, Great Parndon, Great Tarpots, Hadleigh, Hockley, Ingatestone, Manningtree, Shenfield, South Benfleet, Springfield, Stanway, Tiptree, Walton, West Clacton, West Mersea, Wivenhoe.

Just under 90% of library users currently use one or more of the libraries in tiers 1-3.

#### The remaining libraries will be closed:

**Tier 4:** This fourth tier includes locations where a library service is not required as part of a comprehensive service. This is based on evidence of need in those areas compared to other areas, proximity to other libraries within a two mile walk and the spread of library services across the district and across the county. We propose to close these libraries but will consider proposals for community libraries in these locations.

Twenty five libraries are proposed for tier 4. These are listed in question 11 below.

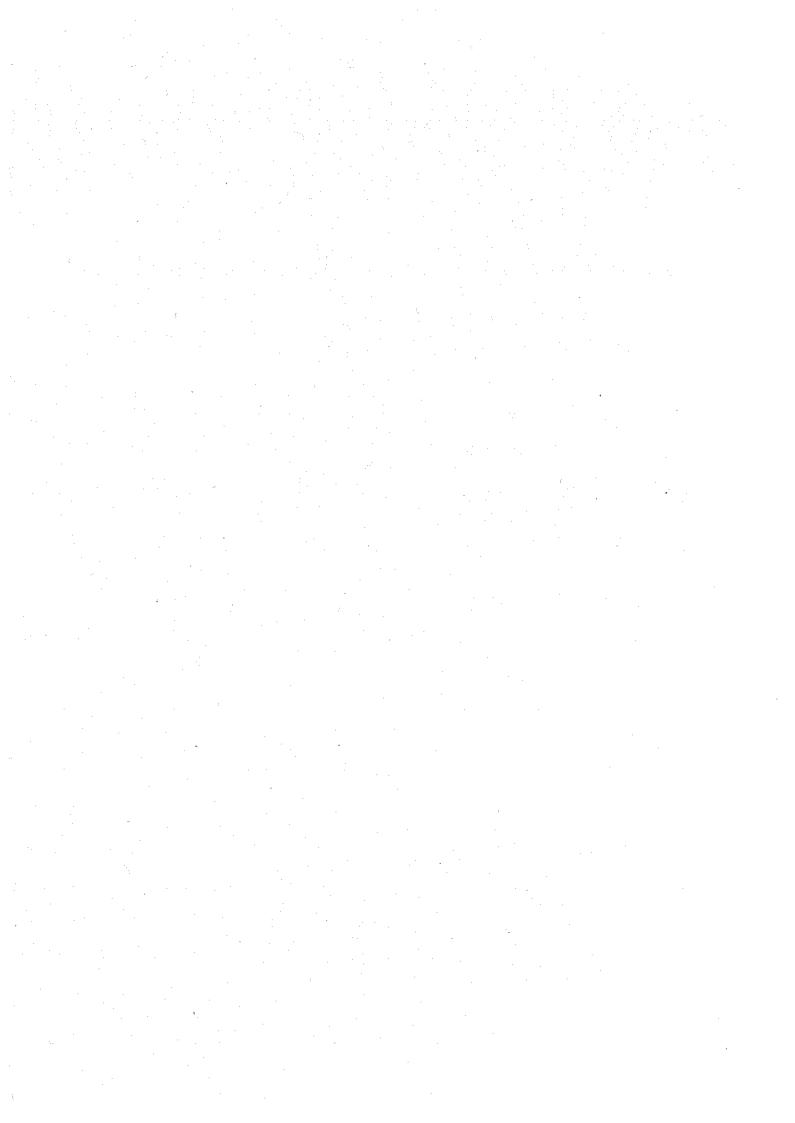
Home library, friends and family membership and eLibrary services will be available to anybody in these areas who wants to use them. We will consider adding mobile library stops according to need.

If you want more information about the tiers before you answer the next question, please look at the strategy.

Q10. To what extent ways for people to ac					le range of	differen
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Danbury						
Debden			;		ŧ	
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Galleywood						
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☐ Hatfield Peverel ☐ Holland						
☐ Hullbridge						
Kelvedon				1 2	*	
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Q14. To what extent organisations to run remaining?						
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O Disagree	-					
O Strongly disagree						
O Don't feel able to say	1 1					
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			*			

Q15. To what extent do you agree with the idea of some library services being available in places other than libraries?

O Strongly agree		
○ Agree		
O Neither agree nor disagree		
O Disagree		
O Strongly disagree		
O Don't feel able to say		
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Section 2 - Strategy Proposals

#### Opening hours and smart libraries

We know that opening hours are important to our customers. 62% of people who responded to our countywide survey in March 2018 said that convenient opening hours were important to them. However, given the financial constraints, we cannot simply increase staffed opening hours.

Our aim is to create an overall pattern of library opening that will maximise access to libraries through a combination of:

- Staffed opening hours by Essex County Council library employees: we propose that tier 1 libraries are staffed for a minimum of 40 hours a week, Monday to Saturday; that tier 2 libraries are staffed for a minimum of 16 hours a week, up to a maximum of 32 hours
- Smart library technology which would allow members to use their 'smart' library card to enter
  a library space when it is not staffed, to borrow or return books using self-service machines,
  to study, or to use library space for groups and activities
- Community supported opening hours, where volunteers or other organisations would open libraries and offer services, extending the total amount of time libraries could be open for, including more evening opening
- Improved eLibrary services which people can access 24 hours a day to browse the catalogue, borrow books, magazines and audio online, download eBooks, eMagazines and eAudio, use online reference and training materials.

Opening hours for community run libraries in tier 3 would be set by the group or organisation running each community library.

# Q16: Please rank these options for opening hours and access in the order you think we should prioritise them. Choose 1 for the most important, 6 for least important

	1	2	3	4	5	6
Fully staffed library opening hours (this would mean libraries would be open for fewer hours over all)	0	0	0	0	0	0
More volunteer and community supported opening (this would mean libraries would be open for more hours over all, so you could serve yourself or seek help from volunteers)	0	0	0	0	0	0
Self-service access using smart library technology (this would mean libraries would be open for more	0	0	0	0	0	0

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More evening opening (this could mean libraries								
would be open less in								
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can access library	0		0	0		0	0	
services any time I want				4				

Space is available at the end of the survey for you to make comments or suggestions on any question.

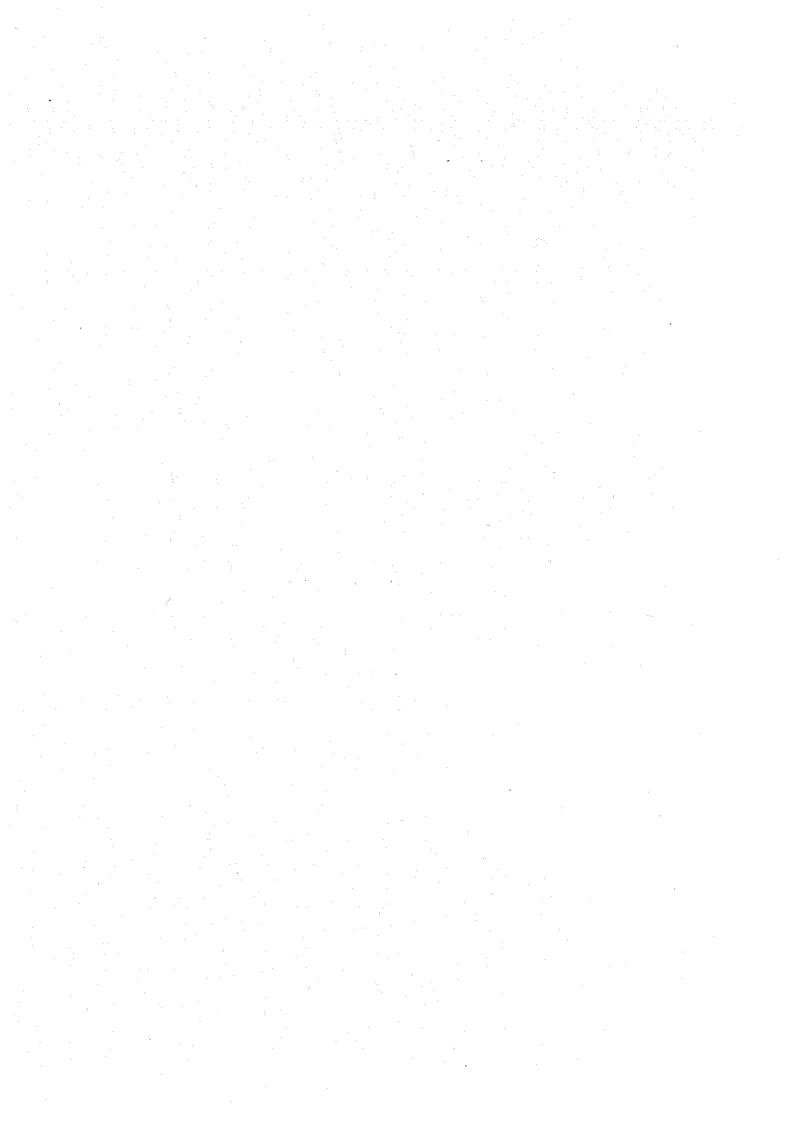
## Our eLibrary

Customers can already use many library services online and we are keen to explore how technology can improve and enhance our offer.

# Q 17. Are you aware of or has your organisation used any of the following digital (online) services provided by Essex County Council ?

	Used In a library	Used Outside a library	Not used, but aware of	Not used, and not aware of	Not used, but would like to use	Not interested
Ask a question	0	0	0	. 0	0	Ο.
Book a computer in a library	0	. 0	0	0	. 0	0
Catalogue search	Ö	0	0	0	0	0
Download an eBook, eMagazine, eNewspaper or eAudio book	0 , 0	0	0	0	0	0
Join the library	0	0	0 .	0	0	0
Libraries website Livechat	0	0		0	O TO	
Online course	0	0	. 0	0	O	
Online payment for overdue item	0	0		0		0
Renew a loaned item	0	Ο .	0	0	0 .	0
Report a problem	0	. 0	0	0	0	0
Request an item	0	0	0	O <sub>1</sub>	0	0
Request or reset you library PIN	0	0	0	0	0	0

Update your	O	О	O	O	O	O
details						
Use online						
reference	O	0	О	O	Ο	O
resources e.g.						
Ancestry						
		Bac	k Next			





Section 2 - Strategy Proposals

#### **Getting involved**

We are proposing ways that individuals and organisations can get more involved to support and help deliver library services. This includes more volunteering opportunities in libraries, to support activities such as the Summer Reading Challenge and to help deliver library services to people who are unable to visit libraries, through the Home Library Services.

We would also like to hear from community groups or other organisations who are interested in partnering with us to support library services provided by Essex County Council or in running community libraries in locations where a library is not required as part of a comprehensive and efficient network but where one may be desirable. Groups and organisations interested in supporting libraries should complete question

Q 18. Would members of your organisation be interested in finding out any more about any

f the volunteering roles, either on an occasional or regular basis?
Baby and Toddler Rhymetime Volunteer
Code Club Volunteer
Computer Training Volunteer
Computer Support Volunteer
CreatorSpace Volunteer
Customer Services Volunteer
Home Library Service volunteer
Library Activity Volunteer
☐ Library Ambassador (for:13 to 18 year olds)
Mobile Library Support Volunteer
Sensory Wall Volunteer
☐ Work Club Volunteer
leas and Suggestions
119. Would you like to add anything else about the Council's proposals that has not been overed above?
lease give us any other ideas you may have for improving the service or reducing the cost f the service.
Please note that this comments box has a 3000 character limit)

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Section 3 - Organisations

# Section 3 - For organisations

# Q 20. Does your organisation currently do any of the following?

	Yes	No	No, but would be interested in this in the future
Share a library building	0	O	0
Use space in a library for regular service delivery/activities	0.	0	0
Use space in a library for occasional service delivery/activities	0	0	0
Provide space in your building to ECC for an ECC-run library or library activities	0	0	0
Provide space in your building to ECC for an ECC run library or library activities	0	0	0
Q 21. If the library service w impact on	as withdrawn from you	r nearest library/libraries	would it have an
	Yes	No	Not sure
Your organis ation	0	0	0
The people your organisation represents/ serves	0	0	0
Q 22. If you answered yes to	o Q21, how would it imp	act your organisation or	the people it serves?
Q23. Does your organisatio people?  Older people Children/ young people Disabled people Transgender people	n primarily work with or	represent people with a	ny of these groups of
Pregnant women or new mothers			

	and ethnic minority people ous or faith community/ies					
	n, gay or bisexual people					•
	ould your organisations run by Essex Count			g to support	the delivery of	library
	es include providing s o house libraries, pro eeds?					
O Yes O No						
If Yes, Ple	ease provide the follow	ving informat	ion:			•
Your name Organisation name						
Location you are interested in Contact						
email Contact						
phone number						
Q25. We library i	ould your organisation in a tier 3 or tier 4 loca	n be intereste	d in running c	or being invo	lved with a cor	nmunity-run
○ Yes ○ No						
If you a	nswered yes to Q25, F	Please compl	ete one of thes	se forms acc	essible via the	link below
Express	ion of Interest - Tier 3					
Express	ion of Interest - Tier 4					
	click on the form or f n in a new window.)	orms you wis	h to complete	before click	ing 'done' belo	w. The form
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